



Figure 18.2 An operational model reflecting the complex, heuristic, web-like structure of conservation planning initiatives.

Note: Feedbacks (dashed lines) between stages better ensure the effectiveness of the various sub-processes, for example, iteratively refining planning products with stakeholders, before delivering them for use (see Pierce et al. 2005). Stages of assessment, planning, and management are followed by stages of review, which completes an adaptive action research cycle. This requires the linking of social learning institutions, such as research forums and landowner groups, to the planning process to ensure the ongoing refinement of the operational model, empowered stakeholders, and a more effective conservation planning process.

Source: From Knight et al. (2006a).